

# Trafford Health and Wellbeing Board

## Single Hospital Service Progress and Next Steps

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Director SHS Programme



# Why we started this journey....



Hospital Services in Manchester and Trafford are facing a number of challenges:

- **Fragmented Care** – unacceptable variation across for the people of Manchester.
- **Staffing challenges** and the need to move to consistent seven day services.
- **Increased demand for services** – poor population health.
- **Financial deficits.**
- **Missed opportunities to improve services for patients in the past.**

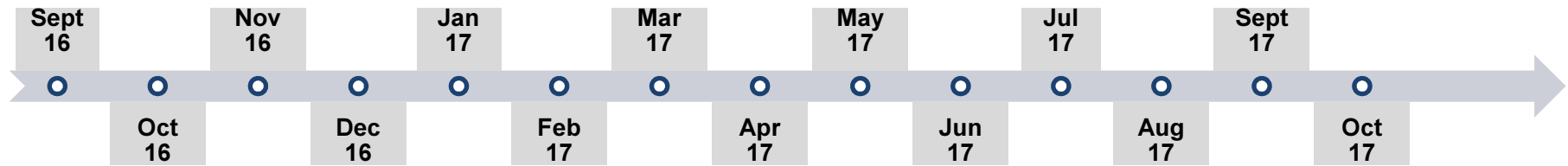


## In June 2016.... findings of the Single Hospital Service Review were approved by all local stakeholders:

- § A Single Hospital Service would deliver real benefits for patients and the local population.
- § The best way to deliver these benefits was through the creation of a new FT incorporating CMFT, UHSM and NMGH.



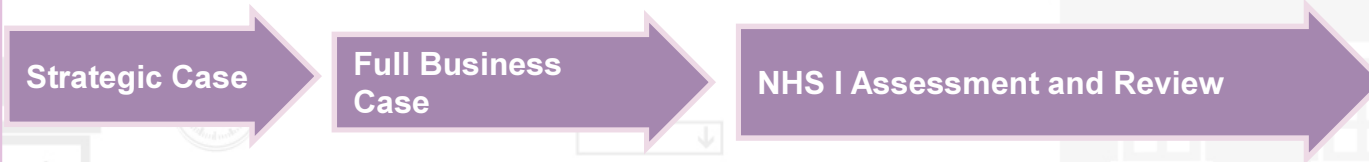
# Achieved heroic timeline for merger.....



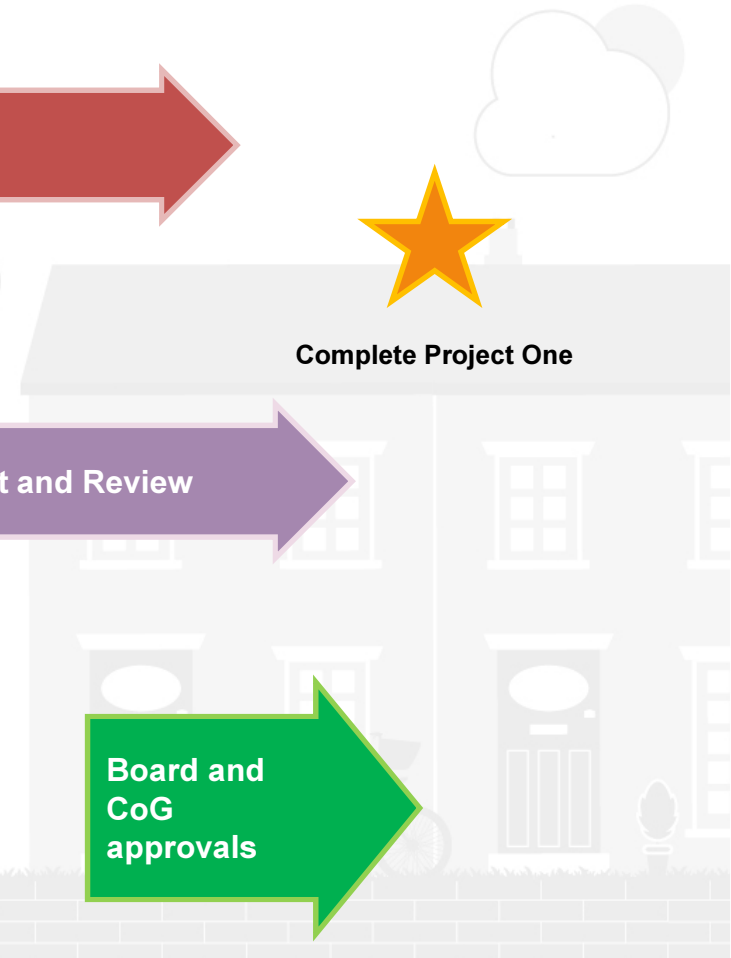
Competition Process



NHS I Process



Governance



# What have we achieved in less than 12 months?



**Competition Case**



**Patient Benefits Case**



**Full Business Case**



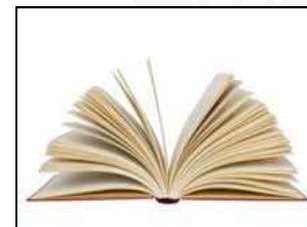
**PTIP**



**Manchester University**  
NHS Foundation Trust



**Interim Board**



**New Constitution**



**Board and  
CoG approval**



**Unqualified  
Reporting  
Accountant**

Communication and Engagement have been at the heart of our success. 

**5**

**Dedicated  
Clinical  
Leads**

**600+**

Clinicians Directly Engaged



**3,000+**  
responses

Patient Benefits  
Cases

**15**

**Community Engagement**

- Healthwatch
- Community Partnership Forum
- Health and Wellbeing Board
- Health Scrutiny Committees
- Foundation Trust Membership

Intense engagement  
with Governors

**12**

sessions

# New organisation will deliver a number of benefits

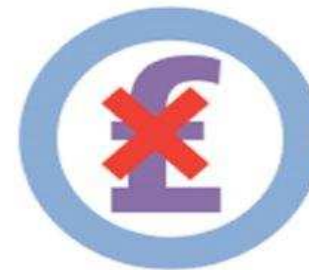
## What are the benefits of the new city-wide Trust, Manchester University NHS Foundation Trust (MFT)?



Consistently high standards of services at all hospitals



More opportunity to attract and keep the best staff



Less duplication and waste across sites



Stronger teams sharing specialised skills 24/7



More joined up patient record and clinical systems



Increased opportunities to attract research funding



Better continuity of care wherever you are treated

# MFT Vision .....



Excels in quality, safety and patient experience

Recognised internationally as a leading healthcare provider

Attracts, develops and retains great people

Plays its full part in the GM Health and Social Care Economy

Undertakes large scale research, innovation & teaching to benefit the NHS



# Now entering a period of significant change – **NHS** MFT must focus on key objectives.



**Maintain safe and sustainable services**  
– focussed on business as usual



**Continue to retain and support staff – OD a priority**



**Achieve constitutional standards and retain financial control**

# However, our programme to create a truly Single Hospital Service will continue at pace.



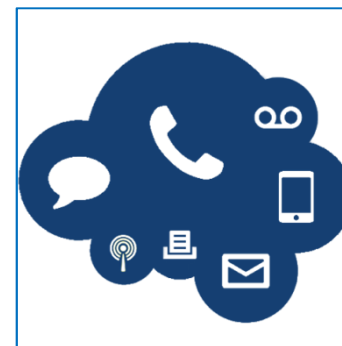
**Governor elections and new structures**



**Deliver Integration Plans**



**Realise benefits and enact Investment Agreement**



**Maintain and enhance communication / engagement**



**Deliver Project Two**

# Key to delivering the benefits is the development of our Service Strategy

Strategy must:

- Be based on achieving SHS benefits for patients and staff
- Contribute towards addressing the financial challenge
- Recognise that not all decisions are entirely within our gift
- Recognise that we're not starting with a blank sheet of paper



# Approach to developing our Service Strategy

## Two levels

- Overarching Group Service Strategy
- A series of Clinical Service Strategies

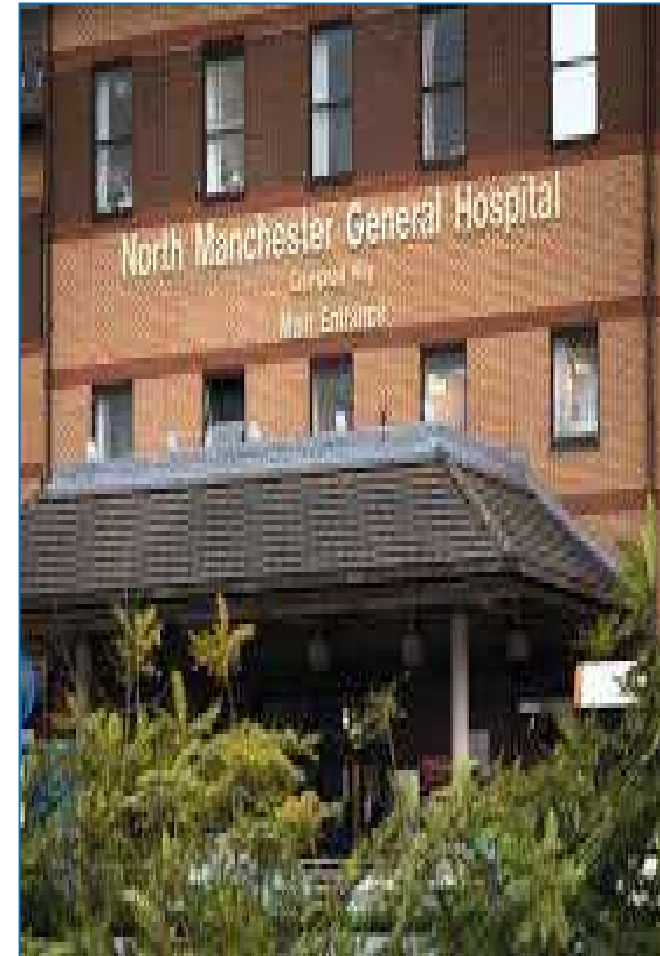


## Approach will be based on the following

- Clinically driven
- Full engagement with internal and external stakeholders
- Aligned to other work streams, both internal and external, in particular GM theme 3
- Resourced appropriately

# NMGH Future.....

- MFT prioritise Project Two
- Apply expertise gathered from the Merger of CMFT/UHSM
- Actively collaborate with stakeholders especially NHS I / GMH&SCP
- Optimise engagement opportunities



## Post-Merger we will share learning....

- Ground breaking process – no precedent.
- Learning to inform national policy.
- Unrelenting engagement crucial.
- Dedicated, well resourced and highly skilled team key to success.
- Commitment to SHS Programme from across GM a key enabler.



A large blackboard with the text 'Any Questions?' written in white chalk. The blackboard is set against a background of a street scene with buildings, a bench, a bicycle, and a trash can.

Any Questions?